



The Wasatch Front Waste and Recycling District
2017 Budget and Fee Schedule Presentation Presented
by Pam Roberts, Executive Director
on Monday, November 14, 2016

This budget provides the funding needed to meet the District's
charters, mandates and mission.

The District's mission is to provide sustainable integrated waste and recycling collection services for the health and safety of our community... because not everything fits in the can.

This is accomplished by:

1. Serving with integrity and providing fair, dignified, and respectful treatment of customers and employees.
2. Accountability to customers and for public funds.
3. Striving for excellence and a workforce that values and reflects the diversity of the service area.
4. Providing services that exemplify environmental and financial stewardship while exceeding industry standards.

Environmental Stewardship



- Over the years the District has successfully expanded the avenues for our residents to divert waste away from the landfill to be reused and recycled. It is estimated that in 2016 21% of the 146,500 tons of waste generated will be diverted, which is an increase from the 19.5% of 145,200 tons in 2015.
- Examples of this diversion include increasing recycling collections from bi-weekly to weekly in September 2011 due to the demand from our customers.
 - An important note is that residents in the District have achieved a 60% set out rate, which means that residents are using the avenue provided and they have increased recycling by additional 5,000 tons since implementation.
- March 2013: Curbside Green Waste and 3,900 subscribers currently. Residents have increased green tonnages in 2016 by 2.6% (over 4,000 more tons) increase from 2015.
- 2014, 2015 & 2016: Expanded Central Glass Sites and Implemented Curbside Glass in 2015, with 900 subscribers and growing. This has increased glass tonnage being diverted by 20% from 2015.

The 2017 Budget supports the service levels that our residents are accustomed and the system that effectively manages the waste and recycling generated by our residents.

2015: 145,200 tons of waste generated by District residents

Weekly curbside recycling collections: 22,015 tons; savings of \$647,986



Weekly curbside garbage collections: 103,287 tons

Special Services/ Non-residential: 2,314 refuse tons and 724 recycling tons; savings of \$21,094.



of \$25,327

Curbside green waste collection: 1,688 tons; savings



Annual Area Clean up: 10,883 refuse tons and 394 green tons; savings of \$6,048.

The Integrated Collection System



Centralized glass collections: 583 tons; curbside glass: 21 tons; savings of \$18,935 with \$3,020 revenue.



Emergency/ disaster: tonnage varies pending situation



Trailer rental: 1,120 refuse tons and 870 green tons; savings of \$13,355.



Curbside Christmas tree collections: 63 tons of green; savings of \$967.



Leaf bag collections: 1,137 tons; savings of \$17,453.

3,074 Landfill Vouchers used by District residents

2017 Budget Requests



- One FTE to assist with the high demand of container deliveries and repairs.
- The budget also includes a 1% COLA and a 2% Merit salary increases.
 - These salary increases are within market and they will sustain the District as a competitive employer to assist with recruitment and retention of quality employees.
- Delay the purchase of six side load trucks to reserve \$1.8 million in cash for 2017.
- Transfer of approximately \$1.2 million from cash reserves to balance revenues and expenditures while sustaining the 20% year-end cash balance to meet the Board's adopted policy.
 - The anticipated transfer of the cash reserve and delay in truck purchases are to prolong the need for a fee increase to our residents.

New Fees and Fee Increases for Contracted Services

- ▶ While there is no fee increase to the monthly rates of \$14.75 for our residents, the 2017 budget does include a \$50.00 new fee for newly built homes and a \$10.00 delivery fee, which will offset the actual costs of \$110.00 per home to start services with new cans.
 - ▶ The District has spent over \$1,000,000 in the past three years for can purchases due to aging cans and new homes.
- ▶ The budget also includes a \$5.00 per container/per month fee increase and \$1.00 per side load can/per month for all contracted services. Effective dates are as follows:
 - ▶ City owned facilities: July 1, 2017
 - ▶ County owned facilities: January 1, 2018
 - ▶ All other accounts will be effective January 1, 2017

Wasatch Front Waste and Recycling Operating Budget Fiscal Year End December 31, 2017

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Account Description	Actual FY 2013	Actual FY 2014	Actual FY 2015	Budget FY 2016	Budget Requests	Approved FY 2017
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Revenues

Operating Revenues

Rents	\$ 7,952	\$ 2,169				
Neighborhood Trailer	70,133	91,173	119,461	118,600	181,500	181,500
Nonresidential Collections	279,002	507,645	486,401	518,910	800,000	800,000
Residential Waste Collections	14,461,370	15,831,126	15,810,166	16,483,225	15,900,000	15,900,000
Green Can Collections	3,420	197,570	347,288	459,600	540,200	540,200
Recycling Collections	421,586	427,648	110,418	-	600	600
Glass Collections	-	-	14,040	-	109,600	109,600
Nonresidential Collections	256,897	720	37,786	-	-	-
Total	\$15,500,360	\$17,058,051	\$16,925,560	\$17,580,335	\$17,531,900	\$17,531,900

Non Operating Revenues

Interest Earning	\$98,637	\$81,640	\$109,307	\$110,000	\$109,500	\$109,500
Delivery/Pick Up Fee	-	12,144	12,040	-	19,600	19,600
Gain or Loss on Sale of Assets	533,345	345,823	135,874	1,119,585	545,000	545,000
Late Fees/Rebates/Certification	-	294,859	514,944	540,000	230,000	230,000
Sales Other	1,026	5,238	8,481	-	1,000	1,000
Miscellaneous Revenue	12,688	1,516	11,928	-	15,000	15,000
Total	\$645,696	\$741,220	\$792,574	\$1,769,585	\$920,100	\$920,100

Contributions and Transfers

Grants and State Contracts	\$79,000	\$100,000	\$15,864	\$0	\$0	\$0
Beg Fund Bal Approp.	395,781	-	-	-	1,272,100	1,272,100
Total	\$474,781	\$100,000	\$15,864	\$0	\$1,272,100	\$1,272,100

Total Revenues	\$16,620,837	\$17,899,271	\$17,733,998	\$19,349,920	\$19,724,100	\$19,724,100
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**Wasatch Front Waste and Recycling
Operating Budget (Continued)
Fiscal Year End December 31, 2017**

Account Description	Actual FY 2013	Actual FY 2014	Actual FY 2015	Budget FY 2016	Budget Requests	Approved FY 2017
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Expenditures

Curbside Garbage	\$8,609,633	\$8,499,810	\$10,955,735	\$11,166,485	\$9,966,800	\$9,966,800
Recycling	2,001,217	2,534,604	4,154	513,002	2,269,700	2,269,700
Area Cleanup	1,513,894	1,527,137	1,351,030	1,611,120	1,594,700	1,594,700
Trailer Program	714,960	610,957	474,002	589,363	530,700	530,700
Cart Program	296,136	602,290	640,812	927,519	728,800	728,800
Green Collections	-	60,631	275,298	759,070	324,600	324,600
Special Services	541,831	676,837	659,800	-	825,700	825,700
Operational/Internal Services	306,012	392,738	234,859	516,272	374,900	374,900
Administrative Services	2,637,154	2,854,010	2,665,791	3,103,939	3,108,200	3,108,200
Contribute to Fund Bal.	-	140,257	472,517	163,150	-	-
Total Expenditures	<u>\$16,620,837</u>	<u>\$17,899,271</u>	<u>\$17,733,998</u>	<u>\$19,349,920</u>	<u>\$19,724,100</u>	<u>\$19,724,100</u>

**Wasatch Front Waste and Recycling
Capital Budget
Fiscal Year End December 31, 2017**

Account Description	Actual FY 2013	Actual FY 2014	Actual FY 2015	Budget FY 2016	Department Requests	Approved FY 2017
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Capital Equipment

Source of Funds

Cash Reserves	\$3,026,103	\$2,865,602	\$4,402,928	\$4,031,124	\$1,574,500	\$1,574,500
Total Source of Funds	<u>\$3,026,103</u>	<u>\$2,865,602</u>	<u>\$4,402,928</u>	<u>\$4,031,124</u>	<u>\$1,574,500</u>	<u>\$1,574,500</u>

Use of Funds

Vehicle Replacement/Capitalization	3,026,103	2,865,602	4,402,928	4,031,124	1,574,500	1,574,500
Total Use of Funds	<u>\$3,026,103</u>	<u>\$2,865,602</u>	<u>\$4,402,928</u>	<u>\$4,031,124</u>	<u>\$1,574,500</u>	<u>\$1,574,500</u>